

# County of Los Angeles CHIEF EXECUTIVE OFFICE

Kenneth Hahn Hall of Administration 500 West Temple Street, Room 713, Los Angeles, California 90012 (213) 974-1101 http://ceo.lacounty.gov

July 15, 2008

Board of Supervisors GLORIA MOLINA First District

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The Honorable Board of Supervisors County of Los Angeles 383 Kenneth Hahn Hall of Administration 500 West Temple Street Los Angeles, CA 90012

**Dear Supervisors:** 

DEPARTMENT OF PUBLIC WORKS:
OLIVE VIEW-UCLA MEDICAL CENTER
EMERGENCY ROOM REPLACEMENT AND
TUBERCULOSIS UNIT PROJECT
ADOPT AND ADVERTISE, AND APPROVE THE USE OF A
GUARANTEED MAXIMUM PRICE AGREEMENT
SPECS. 6678; C.P. 69249
(FIFTH DISTRICT) (3 VOTES)

#### **SUBJECT**

This action is to adopt final plans and specifications; adopt and approve the use of a guaranteed maximum price construction agreement; and authorize the Department of Public Works to request a bid from the only prequalified bidder for the Emergency Room Replacement and Tuberculosis Unit Project at the Olive View-UCLA Medical Center. This action also authorizes the execution of a consultant agreement with the prequalified bidder to prepare a baseline schedule, the schedule of values, the Stormwater Pollution Prevention Plan, and structural steel shop drawings, and authorizes the execution of a structural steel purchase agreement with the prequalified bidder for the procurement, rough fabrication, delivery, and storage of the structural steel for the project.

#### IT IS RECOMMENDED THAT YOUR BOARD:

 Adopt and approve the use of a guaranteed maximum price construction contract approved as to form by County Counsel, adopt final plans and specifications for the Olive View-UCLA Medical Center Emergency Room Replacement and Tuberculosis Unit Project; and instruct the Executive Officer

"To Enrich Lives Through Effective And Caring Service"

of the Board to advertise the project for submission of a guaranteed maximum price bid by the one prequalified bidder, McCarthy Building Companies, to be received and opened on September 11, 2008, in accordance with the Instruction Sheet for Publishing Legal Advertisements.

- 2. Authorize the Acting Director of the Department of Public Works (Public Works) or his designee to execute a structural steel purchase agreement with the only prequalified contractor, McCarthy Building Companies, for the procurement, rough fabrication, delivery, and storage, of structural steel, prior to award of the guaranteed maximum price construction agreement, for a \$1,000,000 not-to-exceed amount funded by existing project funds, only if the Acting Director of Public Works determines that the final price for the structural steel purchase agreement agreed to by McCarthy Building Companies is fair and reasonable under the prevailing market conditions.
- 3. Authorize the Acting Director of Public Works or his designee to execute consultant services agreement with McCarthy Building Companies to prepare a baseline construction schedule, the schedule of values, the Stormwater Pollution Prevention Plan, and structural steel shop drawings for a fee not-to-exceed \$85,000 after receiving McCarthy Building Companies' bid for the guaranteed maximum price construction contract, if the Acting Director of Public Works determines that the bid is reasonable and appropriate, and it will be submitted and recommended to your Board for approval.

#### PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

Approval of the recommended actions will allow Public Works to: 1) solicit a guaranteed maximum price construction bid for the Olive View-UCLA Medical Center Emergency Room Replacement and Tuberculosis Unit project from the only prequalified contractor, McCarthy Building Companies (McCarthy); 2) enter a structural steel purchase agreement for an amount not to exceed \$1,000,000; and 3) execute a consultant services agreement with McCarthy for a fee not-to-exceed \$85,000 to prepare a baseline schedule, the schedule of values, the Stormwater Pollution Prevention Plan, and structural steel shop drawings.

#### **Background**

On November 21, 2006, your Board approved the use of the Board-adopted bidder prequalification process to select general contractors. Two contractors submitted the Statement of Qualifications and the Evaluation Committee found only McCarthy to be pregualified.

On May 29, 2007, your Board approved McCarthy as the only prequalified contractor and authorized Public Works to have discussions with McCarthy to assist in determining the best project delivery method under the circumstances.

Subsequent to your Board's approval of McCarthy as the only prequalified contractor, Public Works began using job order contracts (JOC) to complete make-ready work, such as the replacement of a parking lot that will be displaced by the project, construction of sidewalks and curbs, and relocation of bus stops. The use of JOC contractors for make-ready work will continue throughout the discussion process with McCarthy as a proactive step to minimize any cost or schedule impacts to the project.

Public Works augmented its project staff through the use of existing as-needed consultant agreements for a project manager, construction manager, cost estimator, scheduler, and other required support services. The project management staff has overseen make-ready work.

# **Use of a Guaranteed Maximum Price Agreement**

In addition to holding internal discussions, Public Works met with McCarthy in an effort to decide on a project delivery method that would provide the best value to the County in view of the fact that only one prequalified bidder would be invited to submit a bid for the project. Due to this uncommon circumstance, Public Works considered a traditional lump sum low bid contracting method, and a variant of the lump sum low bid method, known as the "guaranteed maximum price" method. Public Works compared the lump sum low bid method and guaranteed maximum price method (as specifically structured for this contract), and determined that the "guaranteed maximum price" method would provide the greatest value to the County.

Under the guaranteed maximum price method, as structured for this project:

- The contractor's fee will be negotiated with Public Works based on current industry standards. (In a lump sum method, there is no such negotiation).
- The contractor is guaranteeing a maximum price to provide a complete project based on the contractor's best knowledge of construction costs, plans, specifications, and site conditions, including any work that can be "reasonably inferred" from the contract documents, unless modified by owner scope changes, unforeseen conditions, or errors and omissions. As described in this contract, "reasonably inferred" items generally include details that may not be explicitly shown on the drawings or in the specifications, but are customarily required as a component of the such work or are otherwise necessary for the complete

installation of the indicated work such that the contractor should reasonably be deemed to know from a review of the plans and specifications that such items were intended as part of the work. The inclusion of the reasonably inferable standard will minimize the potential for contractor requested change orders. In a lump sum low bid method, the "reasonably inferable" standard is not a contract term and such items would not be considered to be part of the bid. Hence, the contractor usually will seek to obtain a change order for items that are not explicitly reflected in the plans, even where the work items could be "reasonably inferred" therefrom.

- All of the subcontractor bids, including the bids from unsuccessful subcontractors, and contractor's fee will be available for Public Works to review. Public Works will be provided with the selected subcontractors' contracted amounts for the work and McCarthy's cost for administering and managing the work, including overhead and profit.
- McCarthy has indicated that it will obtain multiple bids from subcontractors for approximately 80 percent of the contract value, with the County having the right to review the bids. This should allow the County to gauge the degree to which competitive pricing formed the basis of subcontractor selection. The remaining 20 percent of the contract value will consist of the contractor's cost of administering and managing the work and a fixed fee for overhead and profit.
- The ability to review the contractor's cost and their subcontractor's bids should also improve cost control and budget management of the project by Public Works and help avoid claims disputes.

For these reasons, Public Works believes that a guaranteed maximum price agreement would provide the best value to the County under this limited circumstance.

#### **Bidding Procedure**

At the conclusion of the bid period for the guaranteed maximum price construction contract, Public Works will review McCarthy's bid to determine if it is reasonable and appropriate. Toward this end, McCarthy is required to provide a bid summary for all subcontract costs, which includes a list of bidders, the bid amounts, and McCarthy's analysis of these bids, for Public Works' review. McCarthy will also provide a breakdown of their management and administrative costs. Public Works will use a third party cost estimator, review recent bids from other projects, and compare current construction industry cost publication data to analyze McCarthy's complete proposal including their breakdown for staffing and general requirements, such as field office,

clean-up, temporary utilities, and safety considerations to verify that McCarthy's bid is within current industry parameters.

If Public Works determines that McCarthy's bid proposal is reasonable, and it will be submitted and recommended to your Board for award, Public Works will execute a consultant services agreement with McCarthy to prepare a baseline construction schedule, schedule of values, and the Stormwater Pollution Prevention Plan, which are critical to successfully managing construction activities by the contractor and the County. The consultant services agreement would also allow McCarthy to prepare structural steel shop drawings, which along with the early purchase of the steel, is required to avoid potential delay to the steel erection and the overall project schedule.

If Public Works determines that the bid proposal for the guaranteed maximum price construction contract is not reasonable or appropriate, Public Works will not execute the consultant services agreement and will return to your Board with alternative recommendations for delivery of the project.

Approval of the recommended actions will adopt final plans and specifications, including the guaranteed maximum price contract, for construction, and initiate the bidding period beginning July 16, through September 25, 2008. It will also allow the early procurement of the structural steel. The previous schedule has been revised to accommodate the development of the guaranteed maximum price contract. A summary of the revised Project Schedule is included in Attachment A.

#### **Structural Steel Purchase Agreement**

Public Works has identified the volatility of steel costs and the long lead duration currently being experienced by the construction industry to deliver the steel to the project site as key risk factors that could negatively impact construction costs. In the May 15, 2008, edition, the *Wall Street Journal* reported that steel prices are up 40% to 50%, globally, since December 2007 and prices have not yet peaked. As a result of high demand and scarcity of materials, the lead time for the delivery of structural steel is currently estimated between six to ten months.

Public Works has chosen to proactively address this potential cost and schedule risk by entering into a separate purchase agreement with McCarthy for the purchase of the structural steel necessary for project construction prior to receipt of McCarthy's guaranteed maximum price bid. The early purchase of the structural steel will help to avoid future cost increases, by "locking in" the current price, as well as potential delays and impacts to the overall construction schedule related to the delivery of the steel.

Entering into a structural steel purchase agreement does not commit the County to award the guaranteed maximum price construction agreement for the project to McCarthy. In the event that McCarthy is not awarded the construction contract, Public Works will negotiate the cost of delivering the steel for storage at the medical center with McCarthy and return to your Board with a recommendation to execute a change order for this delivery. McCarthy, pursuant to the structural steel purchase agreement, is required to assign the steel to the County for future use by the eventually-selected contractor for the construction of the project. Additionally, the County will provide the structural steel to the eventually-selected contractor for final shop drawings, fabrication and erection. In this scenario, the County obtains the benefits as cost savings due to the early purchase of steel and the ready availability of the steel.

We recommend that your Board authorize Public Works to award and execute a structural steel purchase agreement with McCarthy for the purchase, rough fabrication, delivery, and storage of the structural steel that McCarthy will need to construct the project if selected to perform the construction contract. The cost for such structural steel purchase and materials is currently estimated at \$1,000,000. Currently, the steel market offers only three opportunities per year to purchase steel. The final opportunity for this calendar year is between mid-July and mid-August, with materials available on a first come, first served basis. We believe that this structural steel purchase contract with McCarthy, as the only prequalified contractor, is appropriate because the steel must be purchased by mid-August 2008 to avoid delays. If the steel is not purchased within this final window of 2008, the next opportunity would be first quarter of 2009, delaying the project approximately six months and exposing the County to potential cost increases.

The structural steel purchase and services encompassed by this proposed contract is a subcontracted item for McCarthy. McCarthy will competitively bid the structural steel item and will select the subcontractor to purchase the steel based on the Lowest Qualified and Responsible Bidder. Public Works will only execute this agreement if Public Works determines that the amount proposed by McCarthy is reasonable and fair based on the disclosed subcontract amounts and prevailing market conditions. If the amount to which McCarthy agrees exceeds \$1,000,000 and the Acting Director of Public Works believes it is fair and reasonable, Public Works will return to your Board for approval of the structural steel contract.

#### Implementation of Strategic Plan Goals

The Countywide Strategic Plan directs that we provide Service Excellence (Goal 1), Fiscal Responsibility (Goal 4), and Children and Families' Well-Being (Goal 5) by investing in public health infrastructure to enhance the safety of the patients and staff.

#### FISCAL IMPACT/FINANCING

The total project budget for the Olive View-UCLA Medical Center Emergency Room Replacement and Tuberculosis Unit project is \$49,418,000. Sufficient funding is available in the Fiscal Year 2008-09 Capital Projects Budget to fund the recommended actions. The project is funded by commercial paper proceeds and miscellaneous revenue for Olive View-UCLA Medical Center improvements, but will ultimately be funded through the issuance of long-term tax exempt bonds. The Project Budget Summary is included in Attachment A.

## FACTS AND PROVISIONS/LEGAL REQUIREMENTS

#### Guaranteed Maximum Price Agreement

A guaranteed maximum price agreement, which has been approved as to form by County Counsel, will be used for the construction contract for the project. In this agreement, McCarthy will provide a maximum price to complete the work per the contract documents.

The guaranteed maximum price includes the cost of the work, contractor's fee, allowances, and contractor's contingency.

- The "cost of the work" is the direct cost required for full and complete
  performance of the work in accordance with contract documents. The cost of
  work includes any allowances and contractor's contingency whose use the
  County has authorized, as discussed below.
- The "contractor's fee" includes all of the contractor's overhead and profit arising out of or relating to the contractor's work.
- "Allowances" are to cover nondiscretionary work that requires additional clarification. Any use of the allowance must be submitted to Public Works for review. If Public Works approves the use of the allowance, the specific amount will be reallocated from the allowance into the cost of the work.

• The "contractor's contingency" is an amount of money set aside within the guaranteed maximum price to compensate for the risk that the contractor assumes in providing a guaranteed maximum price for the work. This includes such items as price estimate inaccuracies, unanticipated shifts in market conditions, and coordination between various work categories. Any use of the contractor's contingency must be submitted to Public Works for review and approval. If Public Works approves the use of the contractor's contingency, the specific amount will be reallocated from the contractor's contingency into the cost of the work. The contractor's contingency amount will be based on a percentage of the construction cost and industry standard. In addition to the contractor's contingency, the County maintains a separate, standard contingency outside the guaranteed maximum price to use for usual change order purposes.

For McCarthy's full and complete performance of the work in accordance with contract documents, McCarthy will be paid the cost of the work and the contractor's fee. If the work has been fully performed in accordance with the contract documents by the substantial completion date and the cost of the work plus the contractor's fee are less than the guaranteed maximum price, the contract provides that the County retains the difference. As drafted, the cost of the work plus the contractor's fee cannot exceed the guaranteed maximum price.

If McCarthy fully performs the work in accordance with the contract documents earlier than the substantial completion date and the cost of the work plus the contractor's fee are less than the guaranteed maximum price, then McCarthy will be entitled to an early completion bonus equal to \$2,500 per day for each day McCarthy completes the work ahead of the specified substantial completion date. However, in no event will McCarthy be entitled to more than \$200,000 as an early completion bonus. Furthermore, the early completion bonus will only be available if and to the extent that there are unused amounts remaining in the contractor's contingency. The \$2,500 per day early completion amount is calculated based on the anticipated daily County costs of managing the project.

The California Government Code specifically authorizes payment of an early completion bonus, and the County will benefit from an early project completion. The benefits to the County of early completion include a shortened period of construction disruption to the hospital, reduction of project management cost, and an earlier use of the emergency department. The bonus should also serve as an incentive for the contractor to work with the project team to solve problems and to help minimize potential delays and costs. Conversely, the contractor is required to pay the County liquidated damages of \$2,500 for each day the work is substantially completed after the specified substantial completion date.

Changes and additions were made in the County's standard general conditions of the project manual to coordinate with the guaranteed maximum price agreement. The changes and additions that were made include:

- 1. Paragraph 15.C, Compensation for the changes in the work under Method C The County's standard general conditions defines percentages for mark-ups on contractor's labor, material, and subcontractor costs for change order work. In the guaranteed maximum price agreement, the contractor is allowed percentages as negotiated. The general conditions were modified to delete the predetermined percentage in favor of the negotiated amount. The percentages allowed in the guaranteed maximum price will be comparable to the County's set percentages.
- 2. Paragraph 64, Allowances The standard general conditions do not provide for allowances or describe how they are to be used. Paragraph 64 was added to the general conditions and the language is based on construction industry standards for allowances. The guaranteed maximum price agreement stipulates that the use of allowances must be approved by Public Works and any unused allowance sum shall be returned to the County.

#### Structural Steel Purchase Contract

A structural steel purchase contract will be used for the early purchase of the structural steel. The contract has been approved as to form by County Counsel.

#### Consultant Services Agreement

A standard consultant services agreement in the form previously approved by County Counsel will be used. McCarthy will be providing preconstruction services prior to award of the guaranteed maximum price agreement.

# Board Ordinances, Policies, and Programs

The contracts will contain terms and conditions supporting your Board's ordinances, policies, and programs, including but not limited to: County's Greater Avenues for Independence and General Relief Opportunities for Work Programs (GAIN/GROW), Board Policy No. 5.050; Contract Language to Assist in Placement of Displaced County Workers, Board Policy No. 5.110; Reporting of Improper Solicitations, Board Policy No. 5.060; Notice to Contract Employees of Newborn Abandonment Law (Safely Surrendered Baby Law), Board Policy No. 5.135; Contractor Employee Jury Service Program, Los Angeles County Code, Chapter 2.203; Notice to Employees regarding the Federal Earned Income Credit (Federal Income Tax Law. Internal Revenue Service

Notice 1015); Contractor Responsibility and Debarment, Los Angeles County Code, Chapter 2.202; the Los Angeles County's Child Support Compliance Program, Los Angeles County Code, Chapter 2.200; and the standard Board-directed clauses that provide for contract termination or renegotiation.

## **ENVIRONMENTAL DOCUMENTATION**

On May 29, 2007, your Board approved the Mitigated Negative Declaration for the project.

#### **CONTRACTING PROCESS**

On November 21, 2006, your Board approved selection criteria to be used in determining prequalified bidders, adopted preliminary plans and specifications, and authorized advertising a Request for Statement of Qualifications. On May 29, 2007, your Board approved McCarthy as the only qualified contractor for the project.

In this action, your Board is being asked to adopt the final plans and specifications, approve the use of a guaranteed maximum price agreement, authorize the Acting Director of Public Works or his designee to request a bid from the prequalified contractor, authorize the Acting Director of Public Works or his designee to execute a structural steel purchase agreement with McCarthy, and authorize the Acting Director of Public Works or his designee to execute a consultant agreement for the preparation of a baseline construction schedule, the schedule of values, the Stormwater Pollution Prevention Plan, and structural steel shop drawings with McCarthy if a reasonable and appropriate bid is received for the guaranteed maximum price construction.

After receipt of bid for the guaranteed maximum price construction contract, we will analyze and verify that the bid provided by McCarthy is reasonable and appropriate. If we find that the bid submitted is reasonable and appropriate, we will return to your Board with the recommendation to award the construction agreement to McCarthy. If Public Works finds the bid not to be reasonable or appropriate, we may return to your Board to recommend that the bid be rejected and a contract for the project re-solicited, or we may recommend other delivery alternatives for the project.

Advertising for bid from the only prequalified bidder, McCarthy, will be in accordance with the County's standard Instruction Sheet for Publishing Legal Advertisements (Attachment B).

# **IMPACT ON CURRENT SERVICES (OR PROJECTS)**

There will be no negative impact on current County services or projects during the performance of the recommended services.

The hospital will remain fully operational during construction. Public Works and its consultants have worked with the Department of Health Services to develop construction staging and phasing plans that minimize impact to operations at the hospital during construction.

#### CONCLUSION

Upon approval of the recommendations, please forward an adopted, stamped copy of the Board letter to the Chief Executive Office, Capital Projects Division, and one to Public Works, Project Management Division I.

Respectfully submitted,

WILLIAM T FUJIOKA Chief Executive Officer

WTF:DDE:DL JSE:DJT:SW:zu

Attachments

County Counsel
 Department of Health Services
 Department of Public Social Services (GAIN/GROW) Program
 Department of Public Works (Project Management I)

# **ATTACHMENT A**

DEPARTMENT OF PUBLIC WORKS:
OLIVE VIEW-UCLA MEDICAL CENTER
EMERGENCY ROOM REPLACEMENT AND
TUBERCULOSIS UNIT PROJECT
ADOPT, ADVERTISE, AND APPROVE
GUARANTEED MAXIMUM PRICE AGREEMENT
SPECS. 6678; C.P. 69249

#### I. PROJECT SCHEDULE

Project Activity	Completion Date	Revised Completion Date
Construction Documents	03/26/2006*	03/26/2006*
Jurisdictional Approval	04/17/2007*	04/17/2007*
Advertise for Bids	07/03/2007	07/16/2008
Award Construction Contract	09/30/2007	12/04/2008
Construction Substantial Completion	03/31/2010	04/30/2011
Acceptance of Project	07/31/2010	08/30/2011

<sup>\*</sup> Actual Completion Date

# II. PROJECT BUDGET SUMMARY

Budget Category		Project Budget
Land Acquisition	\$	0
Construction		29,005,000
Low Bid Construction Contract		5,500,000
Job Order contract		4,522,000
Change Orders		0
Departmental Crafts		0
Youth Employment		0
Construction Consultants		0
Misc. Expense		0
Telecomm Equip - Affixed to Building		0
Civic Art		0
Subtotal	\$	39,027,000
Programming/Development	\$	0
Plans and Specifications		2,520,000
Consultant Services	\$ \$	0
Site Planning		0
Hazardous Materials		46,000
Geotech/Soils Report and Soils Testing		230,000
Material Testing		275,000
Cost Estimating		40,000
Topographic Surveys		45,000
Construction Management		780,000
Construction Administration		0.00,000
Environmental		95,000
Move Management		0
Equipment Planning		0
Legal		0
Contract/Change Order		0
Other		59,000
Subtotal	\$	1,570,000
Miscellaneous Expenditures	\$	20,000
Jurisdictional Review/Plan Check/Permit	\$	490,000
County Services		.00,000
Code Compliance Inspection	\$	569,000
Quality Control Inspection	•	0
Design Review		63,000
Design Services		0
Contract Administration		137,000
Project Management		640,000
Project Management Support Services		3,785,000
ISD Job Order Contract Management		0,755,555
DPW Job Order Contract Management		80,000
ISD ITS Communications		250,000
Project Security		0
Project Technical Support		140,000
Office of Affirmative Action		50,000
County Counsel		50,000
Other		27,000
Sheriff Job Order Contract Management		27,000
Subtotal	\$	5,791,000
Total	\$	49,418,000

#### **ATTACHMENT B**

DEPARTMENT OF PUBLIC WORKS: OLIVE VIEW-UCLA MEDICAL CENTER EMERGENCY ROOM REPLACEMENT AND TUBERCULOSIS UNIT PROJECT ADOPT AND ADVERTISE, AND APPROVE THE USE OF A GUARANTEED MAXIMUM PRICE AGREEMENT SPECS. 6678; C.P. 69249

PUBLISHING LEGAL ADVERTISEMENTS: In accordance with the State of California Public Contract Code Section 20125, you may publish once a week for two weeks in a weekly newspaper or ten times in a daily newspaper. Forward three reprints of this advertisement to Architectural Engineering Division, Department of Public Works, 900 South Fremont Avenue, 8th Floor, Alhambra, California 91803-1331.

# OFFICIAL NOTICE INVITATION TO BID

Notice is hereby given that the Director of Public Works will receive the sealed bid from the only contractor that has been prequalified for this project, McCarthy Building Companies, for furnishing all materials, labor, and equipment required to complete construction for the following work:

<u>SD</u>	SPECS	PROJECT	FEE BID DOC	OPENING
5	6678	Olive View-UCLA Medical Center \$0 Emergency Room Replacement and Tuberculosis Unit 14445 Olive View Drive Sylmar, CA 91342		September 25, 2008

Copies of the project manual and drawings may be obtained by the prequalified contractor at the Cashier's office, Department of Public Works, 900 South Fremont Avenue, Mezzanine, Alhambra, California 91803, for the fee stated above. For bid information, please contact Ms. Grace Stohs of Architectural Engineering Division at (626) 458-5114. The bid of the prequalified contractor shall be submitted on the required form, sealed, and filed at the Cashier's office no later than 10:45 a.m. on the date indicated. The bid will be publicly opened, examined, and declared by the Department of Public Works at 11 a.m. on this date in the Main Conference Room, 5th Floor, at 900 South Fremont Avenue, Alhambra, California 91803.

The bid must conform to the drawings and project manual and <u>all bidding requirements</u>. This project requires the prime contractor to possess an active B license classification at the time of bid. The bid documents require that the prime contractor firm to have been prequalified by the Board of Supervisors on May 29, 2007. Only McCarthy Building Corporation was so prequalified and as such it is the only firm invited to submit a bid.

# **OTHER INSTRUCTIONS**

The County supports and encourages equal opportunity contracting. The contractor shall make good faith efforts as defined in Section 2000 of the Public Contract Code relating to contracting with Community Business Enterprises.

The Board of Supervisors reserves the right to reject any or all bids or to waive technical or inconsequential errors and discrepancies in bids submitted in the public's interest.

Si necesita información en español, por favor llame al Telefono (626) 458-2563.



Upon 72 hours notice, the Department of Public Works can provide program information and publications in alternate formats or make other accommodations for people with disabilities. In addition, program documents are available at the Department of Public Works' main office in Alhambra (900 South Fremont Avenue), which is accessible to individuals with disabilities. To request accommodations ONLY or for more Americans with Disabilities Act (ADA) information, please contact the Department of Public Works' ADA Coordinator at (626) 458-4081 or TDD (626) 282-7829, Monday through Thursday, from 7 a.m. to 5:30 p.m.



Con 72 horas de notificación, el Departamento de Obras Públicas puede proveerle información y publicaciones sobre el programa y formatos alternativos o hacer adaptaciones para personas con incapacidades. Además, documentación sobre el programa está disponible en la oficina principal del Departamento de Obras Públicas localizada en Alhambra (900 South Fremont Avenue), la cual es accesible para personas con incapacidades. Solamente si necesita solicitar adaptaciones o para mas información del ADA, póngase en contacto con nuestro Coordinador del ADA al (626) 458-4081 o TDD (626) 282-7829, de lunes a jueves de las 7 a.m. a 5:30 p.m.

By order of the Board of Supervisors of the County of Los Angeles, State of California, dated July 15, 2008.

Specs. 6678

SACHI A. HAMAI, EXECUTIVE OFFICER OF THE BOARD OF SUPERVISORS OF THE COUNTY OF LOS ANGELES